



Key activities 2020 –2022

The Centre for Sustainable Business at SSE Riga (CSB) was founded in 2012 thanks to the generous financial support of SEB. The key aim of the CSB is to foster a discussion on sustainability both in the business community and in society in general. As of now, the Centre consists of its director, Professor Arnis Sauka and Associate Professor Xavier Landes. Several other researchers and project managers representing academic institutions and NGOs are involved in the activities of the CSB on an ad-hoc basis.

To raise awareness of sustainability, the CSB, in cooperation with its partners, provides research, teaching and training and contributes actively to public debate. This report summarises key activities within the Centre for Sustainable Business at SSE Riga from 2020- 2022.

1. Teaching at BSc, EMBA and PhD level

Xavier Landes:

BSc courses at SSE Riga

- *Academic Studies and Critical Thinking (2020-2022)*
- *Ethics and Sustainable Business (2020-2022)*
- *Climate Change (2020)*
- *Introduction to Political Philosophy (2021)*
- *The Welfare State (2021)*
- *Happiness: Philosophy, Economics, and Politics (2022)*
- *Contemporary Issues in Ethics (2022)*
- *Eco-Innovation, Social Responsibility and Sustainable Management (2022)*

Master seminar on *Climate Engineering*, Sciences Po Lille (2020-2022)

PhD course on *Populism and the Welfare State*, Stradins University (2020-2022)

Arnis Sauka:

EMBA course at SSE Riga: research methods module, executive master thesis advisor (until 2021)

PhD courses: How to write an academic article (4.5 ECTS)

Contemporary Entrepreneurship research (Open Workshops) (6 ECTS)

(PhD courses are implemented in cooperation with the BA/ RISEBA joint PhD programme <http://www.jointphd.eu/>).

Kata Fredheim: Developed international interdisciplinary hybrid BSc course on [Global Challenges](#) in cooperation with the Stockholm School of Economics (Sweden), the Stockholm School of Economics in Riga (Latvia), the Kyiv School of Economics (Ukraine), and the International School of Economics (Georgia) funded by the Swedish Institute (2021-23). The course, among other topics, covered sustainability.

Aivars Timofejevs: BSc course in Circular Economy. Two courses were organised during 2022. One in spring in cooperation with 7 other universities from EE, SE, FI, LT DK, SE and IS and one in autumn together with 3 universities from FI, DE and DK.

Bachelor's, EMBA and PhD Theses

From 2020 to 2022, CSB members have supervised and evaluated numerous theses. By doing so, they contribute to the diversity of skills nurtured at SSE Riga and to training responsible future leaders.

Arnis Sauka is currently supervising 3 PhD theses: 2 at Maastricht University and 1 at University of Latvia as well as supervising BSc and EMBA theses at SSE Riga on the regular basis.

Since 2020, *Xavier Landes* has supervised 12 BSc. theses and 6 EMBA theses.

2. Research: publications

To understand the business environment in terms of sustainable (as well as unsustainable) business practices, there is a need to undertake research on two levels: *theoretical*, about the economic, political and ethical dimensions of sustainability and business ethics, and *applied* – in both the Baltic context and beyond. Key output from the research activities of the CSB from 2020- 2022 is summarised below.

2.1. Academic Publications

Journals

Saulitis, A. and A. Sauka (2022), The shadow economy in Latvia: characteristics of the demand side. *Zagreb International Review of Economics and Business*. Forthcoming.

Chauhan, H., H. Kalkis, A. Sauka (2022), Intra-organisational Competition between employees effecting Entrepreneurial Intention for further business growth. *Journal of Economics and Management Research*, Winter edition 2022.

Chauhan, H., H. Kalkis., A. Sauka (2022), Managing knowledge transfer and sharing within intra-organizational structure. *Journal of Economics and Management Research*, Winter edition 2022.

Polese, A., G.M. Moise, T. Tokyzhanova, T. Aguzzi, T. Kerikmae, A. Sagynbaeva, A. Sauka and O. Seliverstova (2022), Informality versus shadow economy: reflecting on the first results of a manager's survey in Kyrgyzstan. *Central Asian Survey*. DOI 10.1080/02634937.2022.2093328.

De Massis, A., A. Sauka, U. Stephan, Welter, F. (2022), Von einer Krise zur nächsten? Familienunternehmen im 21. Jahrhundert. *Perspektiven der Wirtschaftspolitik* 2022; 23(4): 1–3.

Polese, A., G.M. Moise, O. Lysa, T. Kerikmae, A. Sauka and O. Seliverstova (2022), Presenting the Results of the Shadow Economy Survey in Ukraine while Reflecting on the Future(s) of Informality Studies. *Journal of Contemporary Central and Eastern Europe*. DOI 10.1080/25739638.2022.2044585.

Putnins, T. un A. Sauka (2020), Why Does Entrepreneurial Orientation Affect Company Performance? *Strategic Entrepreneurship Journal*. 14 (4), 711-735.

Books

Landes, X., D. Gerber and C. Rieber (eds.) (2021), *The Ethics and Politics of Climate Change*, Res Publica

Book chapters

Davidescu, M., T. Putnins and A. Sauka (2022), 'Uncovering the main characteristics of shadow economies in Romania and Moldova for strengthening the labour market resilience'. In Leitao, J. and Ratten, V.(Eds.) *Strategic Innovation: Research Perspectives on Entrepreneurship and Resilience*, Springer.

Dovladbekova, I., Berķe-Berga, A., Kruk, S., and Landes, X. (2022), 'Business, income, and risk management.' In Rivža B. (ed.) *The strength of Latvia for the long-term development*, Latvian Academy of Sciences, Riga.

Landes, X. (2020), 'Adversarial Ethics' in Samuel Idowu, René Schmidpeter. In Nicholas Capaldi, Liangrong Zu, Mara Del Baldo, Rute Abreu, *Encyclopedia of Sustainable Management*, Basel: Springer, Switzerland.

Landes, X. (2020), 'Climate Ethics'. In Samuel Idowu, René Schmidpeter, Nicholas Capaldi, Liangrong Zu, Mara Del Baldo, Rute Abreu, *Encyclopedia of Sustainable Management*, Basel: Springer Switzerland.

Landes, X. (2020), 'Conspicuous Consumption/Positional Goods'. In Samuel Idowu, René Schmidpeter, Nicholas Capaldi, Liangrong Zu, Mara Del Baldo, Rute Abreu, *Encyclopedia of Sustainable Management*, Basel: Springer Switzerland.

Landes, X. (2020), 'Eudaimonic Management'. In Samuel Idowu, René Schmidpeter, Nicholas Capaldi, Liangrong Zu, Mara Del Baldo, Rute Abreu, *Encyclopedia of Sustainable Management*, Basel: Springer Switzerland.

Landes, X. (2020), 'Fiscal Fairness'. In Samuel Idowu, René Schmidpeter, Nicholas Capaldi, Liangrong Zu, Mara Del Baldo, Rute Abreu (2020) *Encyclopedia of Sustainable Management*, Basel: Springer, Switzerland.

Landes, X. (2020), 'Geoengineering'. In Samuel Idowu, René Schmidpeter, Nicholas Capaldi, Liangrong Zu, Mara Del Baldo, Rute Abreu (2020) *Encyclopedia of Sustainable Management*, Basel: Springer, Switzerland.

Landes, X. (2020), 'Sustainable Happiness'. In Samuel Idowu, René Schmidpeter, Nicholas Capaldi, Liangrong Zu, Mara Del Baldo, Rute Abreu, *Encyclopedia of Sustainable Management*, Basel: Springer, Switzerland.

2.2. Applied research: Reports/Research Series

Putnins, T. and A. Sauka (2022., 2021., 2020., 2019, 2018, 2017, 2016, 2015, 2014, 2013, 2012, 2011), Shadow Economy in the Baltic countries. 2009-2021. SSE Riga: Rīga. <https://www.sseriga.edu/shadow-economy-index-baltic-countries>

Sauka, A. (2022., 2021., 2020., 2019, 2018, 2017, 2016), FICIL Sentiment Index. 2015-2022. SSE Riga and FICIL: Rīga. <https://www.sseriga.edu/centres/csb/sentiment-index>

Sauka, A. (2022), Chapter "Economics and Trade, parts 14-21". R.Bambals (Ed): Handbook on disinformation: to recognize and resist. State Chancellery, 2022, Rīga: Latvia.

Mickiewicz, T., T.Skica, A.Sauka, A.Timofejevs (2021), Rola samorządowych instrumentów i samoorganizacji gospodarczej i społecznej w generowaniu przedsiębiorczości w Polsce i na Łotwie. Samorząd Terytorialny, 371 (11), 10-25. <https://publications.aston.ac.uk/id/eprint/43427/>

Sauka, A. (2021), The illegal use of the digital content and TV channels in Latvia and the resulting losses to the national economy. National Electronic Media Council, Riga.

With various co-authors (2019-2022), Number of reports on creative and cultural industries as a part of DISCE: Developing Inclusive and Sustainable Creative Economies project: <https://disce.eu/publications/>

With various co-authors (2019-2022), Number of reports on the shadow economy as a part of the State Research Programme RE:SHADE project.

Sauka, A. (2020), Inclusive Entrepreneurship Policies, Country Assessment Notes. Latvia. OECD:Paris. <https://www.oecd.org/cfe/smes/Latvia-IE-2020.pdf>

Sauka, A. (2020), Shadow economy in the Construction Industry in Latvia 2019. SSE Riga, LBP, BASE: Riga. <https://www.sseriga.edu/shadow-economy-study-construction-industry>

Putnins, T. and A. Sauka (2020), Shadow economy index for Russia 2017-2018: comparison with the size of the shadow economies in Ukraine, Kyrgyzstan, Kosovo, Moldova, Romania, Latvia, Lithuania, Estonia and Poland. SSE Riga: Riga. <https://www.sseriga.edu/shadow-economy-index-russia>

2.3. Reviews for peer-reviewed academic journals

From 2020- 2022 *Arnīs Sauka* acted as a reviewer for Journal of Management, Entrepreneurship Theory and Practice, Journal of Business Venturing, Regional Studies and other academic journals.

From 2020 to 2022 *Xavier Landes* has been reviewing for *Aarhus University Press*, *Rowman & Littlefield*, *Res Publica*, etc.

2.4. Editorial boards for academic journals

Arnīs Sauka serves on the editorial boards of:

Baltic Journal of Management

<http://www.emeraldgrouppublishing.com/products/journals/journals.htm?id=bjm>

Journal of Entrepreneurship and Innovation in Emerging Economies

<https://journals.sagepub.com/home/eie>

Journal of Business Management

<https://www.riseba.lv/en/research/zinatniski-petnieciskie-virzieni/journal-business-management>

Xavier Landes serves on the editorial board of the book series *Key Issues in Climate Change and Sustainability: Ethics, Politics, and Policy* at Lexington Books.

3. Events/Policy activities

3.1. Academic events

CSB staff is actively involved in organising, moderating and presenting at various academic events, including:

The SSE Riga Open Workshops Series

The Open Workshop Series in Business and Management Studies aims to promote top-quality academic and applied research in various fields of the social sciences. The main target audience includes doctoral students and more senior scholars interested in recent developments in conceptual frameworks as well as methodologies to address entrepreneurship and management challenges, providing a platform for sharing knowledge and networking with the local and international community. Some of the seminars are devoted to sustainability issues, broadly defined. *Arnis Sauka* is responsible for organising the Open Workshops at SSE Riga.

Open Workshops are run since February 2014 and also offered to PhD students as a PhD level course, 'Contemporary Entrepreneurship Research'. On average, 25 participants attend the course, mostly PhD students from various universities in Latvia, including the University of Latvia, Riga Technical University, BA School of Business and Finance, and RISEBA University, Vidzeme University of Applied Sciences, Ventspils University of Applied Sciences. Also, more senior academics as well as practitioners attend the workshops. Workshops are moderated by Arnis Sauka. They are free of charge for participants and run in English. The Open Workshops were ceased during the Covid-19 pandemic and relaunched in January 2022. Following workshops took place during the Fall Semester of 2022:

October 13, 2022, PhD candidate Sanita Rugina, Maastricht University, the Netherlands. Constructing the Central and Eastern European Woman Entrepreneur.

October 28, 2022, Assoc prof. Nicolas Gavaille, SSE Riga, Latvia Minimum Wage Policy and Labor Tax Evasion in Latvia.

November 11, 2022. Assoc.prof. Tomas Karlsson, Chalmers University of Technology, Sweden. The poison milk scandal 2008 - Policy experimentation, covert deception and institutional change.

November 25, 2022, Assoc.prof. Börje Boers, University of Skövde, Sweden. Is it just about me? A comparison between individual and cultural strategies of learning from failure.

December 9, 2022, Assoc. Prof. Ewa Lechman, Gdańsk University of Technology, Poland. Towards technological takeoffs. Exploring digital technologies diffusion patterns - new frameworks and empirical evidence.

Nordic Conference on Small Business Research

Arnīs Sauka is a member of the scientific committee of the Nordic Conference on Small Business Research. The previous conference was organized at the university of Southern Denmark in summer of 2022. <https://www.ncsbconference.org/>

Annual Scientific Baltic Business Management Conference

SSE Riga has been involved in co-organising ASBBMC (Annual Scientific Baltic Business Management Conference) since 2015 together with BA School of Business and Finance and RISEBA University. The main aim of this co-operation is to further strengthen ties with the local community of researchers in entrepreneurship and business administration. The most recent ASBBMC was held in Riga at the BA School of Business and Finance in the summer of 2022. *Arnīs Sauka* is involved as scientific committee and is also amongst editors of the conference proceedings.

<https://asbbmc.eu/wordpress/>

https://www.ba.lv/wp-content/uploads/2015/08/proceedings-asbbmc_22.pdf#page=1

3.2. Presentation in international academic conferences

Arnīs Sauka:

Presentation in “Rencontres de St-Gall St Gallen”, St Gallen, Switzerland, August 2022. <https://kmu.unisg.ch/en/forschung-und-publikationen/rencontres-de-st-gall>

Presentation at the 28th Biennial AABS Conference “Baltic Studies at a Crossroads”. *Arnīs Sauka* also acted as co-chair of the economics division of the conference. Seattle, U.S., May 2022. <https://aabs-balticstudies.org/aabs-2022-in-seattle/>

Presentation and participation in the panel discussion at the 15th annual scientific Baltic business management conference “Building strategic resilience in times of uncertainty”. Riga, Latvia, June 2022. <https://asbbmc.eu/wordpress/>

3.3. Involvement in international research projects

During 2020-2022 SSE Riga CSB researchers involved in the number of international projects:

Arnīsa Sauka:

Since 2020. Member of the project team (leader: team Latvia). MARKETS: Mapping Uncertainties, Challenges and Future Opportunities of Emerging Markets: Informal Barriers, Business Environments and Future Trends in Eastern Europe, The Caucasus and Central Asia (Horizon 2020 project: Marie Skłodowska-Curie Innovative Training Networks)

2020.-2022. Project manager. "RE:SHADE"- Researching the Shadow Economy (State Research Project, administered by Latvian Council of Science).

2019.-2022. Member of the project team (leader: team Latvia). DISCE- Developing Inclusive & Sustainable Creative Economies (Horizon 2020 project).

2018.-2022. Member of the project team (leader: team Latvia). SHADOW: An exploration of the nature of informal economies and shadow practices in the former USSR region (Horizon 2020 project: Marie Skłodowska-Curie Research and Innovation Staff Exchange).

2019-2020. Project manager. "Institutions and taxes in Latvia" (FLPP Nr Izp-2018/2-0067).

3.4. Policy debate

An integral part of the Centre's activities is to raise awareness of sustainable business. This involves an active communication strategy, including events such as open lectures and seminars, workshops, guest lectures, roundtables, and media activities.

SMEs Assembly, SME Sustainable Enterprise Panel

European Commission has established a permanent "SME Sustainable Enterprise Panel", at SME Assembly, which is the most significant event for Europe's SMEs. The aim is to help to progress a conversation about the strategic policy and business response needed in order to keep businesses alive and create a sustainable enterprise ecosystem. The panel consists of some of the leading EU scholars in SME and entrepreneurship research.

The panel has met for the first time during annual SME Assembly in 2020 for a roundtable discussion entitled "The impact of COVID-19: Challenges and Opportunities for SMEs, Society and Policy in Europe". Recent, the third panel meeting, was held during SME Assembly in Prague, in November 2022.

Professor *Arnīsa Sauka* (Head of the Centre for Sustainable Business at SSE Riga), Professor Ute Stephan (King's College London, U.K.), Professor Alfredo de Massis (Director of the Centre for Family Business Management, Free University of Bolzano), Christine Hebert (Co-founder and CEO, Blue Lobster) and Benedetta Spattini (Co-founder, WHATaECO) participated in the panel discussion, moderated by Lejla Abbasova.

<https://www.sseriga.edu/sse-riga-professor-arnis-sauka-participates-sme-assembly-2022>

SSE Riga Shadow Economy Index for the Baltic Countries and Conference on the Shadow Economy

Study developed by *Talis Puntins* and *Arnis Sauka*. The aim of the SSE Riga Shadow Economy Index for the Baltic Countries is to measure the size of the shadow economies in Latvia, Lithuania and Estonia as well as to explore the main factors that influence participation in the shadow economy. SEB generously supported the Index during the period of 2012-2016. The SSE Riga Shadow Economy Index for the Baltic Countries has been presented annually since 2010 at a mid-May conference organized by SSE Riga (*Arnis Sauka, Dana Kumpina*) in cooperation with the Latvian Chamber of Commerce and Industry and the Ministry of Finance of Latvia. Recent conference was held in 2022 for the 12th time. The media reports on the Index extensively throughout the year. The conference attracts major interest from policymakers, the Index is used extensively by the Ministry of Finance of Latvia, the Ministry of Economics of Latvia, the Estonian Tax and Customs Board, and various associations and NGOs in the Baltic countries.

<https://www.sseriga.edu/shadow-economy-index-baltic-countries>

The Shadow Economy Index for Russia, Ukraine, Kyrgyzstan, Kosovo, Moldova, Romania and Poland

The methodology of *Talis Putnins* and *Arnis Sauka* (2015) has been applied by the authors to measure the size and determinants of the shadow economy also in other countries. The report on the Shadow economy in Russia, comparison with the size of the shadow economies in Ukraine, Kyrgyzstan, Kosovo, Moldova, Romania, Latvia, Lithuania, Estonia and Poland was published in 2020.

<https://www.sseriga.edu/shadow-economy-index-russia>

The Shadow Economy in the Construction Industry in Latvia

The SSE Riga CSB, in cooperation with the NGO BASE (Business against the Shadow Economy) and the Partnership of Latvian Construction Entrepreneurs, has launched a study on the size and determinants of the shadow economy in the construction industry. Author of the study is *Arnis Sauka*. The study involves a quantitative survey and an expert interview to analyse key challenges and provide policy suggestions to reduce the shadow economy and increase the competitiveness of the construction industry in Latvia. Most recent conference was held in 2020 with several ministers and representatives of major NGOs as well as the main construction industries attended the conference. The findings were also discussed extensively with the wider public via mass media.

<https://www.sseriga.edu/shadow-economy-study-construction-industry>

FICIL Sentiment Index and conferences on the foreign direct investment climate in Latvia

The FICIL Sentiment Index was established in 2015 by the Foreign Investors' Council in Latvia (FICIL), developed by *Arnīs Sauka*. The key aim of the Index is to foster more evidence-based policy decisions to further promote a favourable investment climate in Latvia. We aim to achieve this by summarising the key concerns and suggestions of the main foreign investors in Latvia – representatives of companies that have made the decision to invest in the country and have been operating here for a considerable time period. The FICIL Sentiment Index draws on a survey – mini case studies of foreign investors in Latvia.

Findings are annually presented by *Arnīs Sauka* at the FICIL Sentiment Index conference organised in cooperation with FICIL. The conferences were attended by key policymakers in Latvia, including ministers, officials, ambassadors, and foreign direct investors. A wider audience has been introduced with the contents of the report via mass media.

<https://www.sseriga.edu/centres/csb/sentiment-index>

Intellectual talk show at TVNET and ReTV “MONEY TALKS”

Since 2020 *Arnīs Sauka* is the host of the talk show MONEY TALKS, featuring discussions and interviews with the most erudite Latvian economists, politicians, entrepreneurs and representatives of non-governmental organizations.

Tvnet.lv portal and TV channel ReTV.

<https://www.tvnet.lv/term/645000/nauda-runa>

<https://www.retv.lv/raidijums/nauda-runa>

Forum: Fight Against Smuggling

On 30 June 2022, SSE Riga hosted the 4th national forum on smuggling-related problems, “Fight Against Smuggling: Challenges and Progress”, organised by the association BASE (“Business Against Shadow Economy”) in cooperation with SSE Riga and the research centre SKDS. During the forum, research data were presented, which reveal the opinion of the general public on the smuggling problem in the country, as well as the attitude towards the purchase of smuggled goods, knowledge about places to buy smuggled goods, as well as possible penalties and actions to reduce smuggling. *Arnīs Sauka* was among the speakers and panelists.

<https://www.sseriga.edu/forum-fight-against-smuggling>

World Economic Forum Global Competitiveness Index

WEF Global Competitiveness Index focuses on analysing factors that contribute to the productivity of the economy, taking into account the latest trends in the specificity of competitiveness that comes with globalisation and new digital technologies. In Latvia the research “Global Competitiveness Index” is represented by the Centre for Sustainable Business at SSE Riga (led by *Arnīs Sauka*).

Remigration and Brain Gain in the Baltics

SSE Riga hosted a conference on "Remigration and Brain Gain in the Baltics" (2022) and researchers as well as invited experts talked about the results of an extensive Latvian Science Council funded four-year study on brain gain and return migration in the Baltics (based on 10000 survey respondents, and 180 interviews). [Short films](#) and [publications](#) from the study were released on the same date. (*Kata Fredheim*)

War in Ukraine

A mini guest lecture series on the war, a panel discussion on Economic resilience in times of war and a research project focusing on migration from Ukraine to Latvia ([publication](#)) were among the activities that researchers engaged in. (*Kata Fredheim*)

LAMPA Roundtables on *populism* and *plastic pollution* (August 2021)

Xavier Landes organised two roundtables, one on populism, another on plastic pollution at LAMPA in partnership with SSE Riga Media Centre and the French Institute of Latvia.

3.5. Media Activities

Activities implemented by the Centre for Sustainable Business (such as the Shadow Economy Index, shadow economy research in the construction industry, the FICIL Sentiment Index) have been widely discussed by national media, mostly in Latvia but also in Estonia and Lithuania. Researchers of the Centre comment on topics related to competitiveness, sustainability and ethics on a regular basis.

In addition to radio and television appearances, CSB members have contributed to public debates through newspaper articles and tribunes.

Xavier Landes:

Landes, Xavier, 'Putina izaicinājums liberālai demokrātijai', *Satori*, November 2nd (2022)

Landes, Xavier, 'Krievijas pievilcība franču politikā', *Satori*, June 16th (2022)

Landes, Xavier, 'Marina Lepēna un Kremļa garā ēna Francijas politikā', *Satori*, April 22nd (2022)

Landes, Xavier, 'Guerre en Ukraine: les pays baltes ont de solides raisons de s'inquiéter', *Slate*, March 15th (2022)

Landes, Xavier, 'Karš Ukrainā: no uzticības sabrukuma līdz zaļajai ģeostratēģijai', *Satori*, March 9th (2022)

Landes, Xavier, 'Ar ētiku pret morālo degradāciju', *Satori*, December 29th (2021)

Landes, Xavier and Sergei Kruk, 'Labie, sliktie, dažādie', *Satori*, May 14th (2021)

Landes, Xavier, 'Liberālās demokrātijas ievainojamība', *Satori*, January 14th (2021)

Landes, Xavier, 'Atceroties Džūditu Šklāru: liberālisms kā brīvība no bailēm', *Satori*, September 30th (2020)

Landes, Xavier, 'Les Crises de l'État providence', *Le Drenche*, September 9th (2020)

Landes, Xavier, 'Katastrofas ētika', *Satori*, April 8th (2020)

Landes, Xavier, 'Neatliekamā saruna par klimatinženieriju', *Satori*, February 5th (2020)

Arnis Sauka provides interviews in Latvian media on the regular basis. This also include a number of authored and co-authored articles:

TVNET, Financenet; Sauka, Arnis (2022) [Nodokļu nemaksāšanas kultūra vai citi iemesli jeb kā cīnīties pret ēnu ekonomiku \(tvnet.lv\)](#)

TVNET, Financenet; Sauka, Arnis (2022) [Lielākie riski, ar kādiem varētu saskarties valdības veidošanas laikā \(tvnet.lv\)](#)

TVNET, Financenet; Sauka, Arnis (2022) [Gāzes Latvijai pietiks, bet Eiropā gan var rasties problēmas \(tvnet.lv\)](#)

TVNET, Financenet; Sauka, Arnis (2022) [Ārlietu ministrija: efektīvākais darbs par mazākajiem līdzekļiem \(tvnet.lv\)](#)

TVNET, Financenet; Sauka, Arnis (2022) [Valdība, kas strādājusi faktiski nepārtrauktā krīzes režīmā \(tvnet.lv\)](#)

TVNET, Financenet; Sauka, Arnis (2022) [Latvija un ēnu ekonomika: ir vērojamas arī pozitīvas iezīmes \(tvnet.lv\)](#)

TVNET, Financenet; Sauka, Arnis (2022) [Krievija faktiski ir sadedzinājusi laipu starp Austrumiem un Rietumiem \(tvnet.lv\)](#)

TVNET, Financenet; Sauka, Arnis (2022) [Latvijā jāatjauno ražošana, industrija un inovācijas, lai spētu sevi nodrošināt \(tvnet.lv\)](#)

TVNET, Financenet; Sauka, Arnis (2022) [Problēmas, ko rada Latvijas mājokļa politikas stratēģijas trūkums \(tvnet.lv\)](#)

TVNET, Financenet; Sauka, Arnis (2022) [Kultūras jomā ierobežojumu atcelšana nebūs panaceja \(tvnet.lv\)](#)

TVNET, Financenet; Sauka, Arnis (2022) [Ja vēlamies sadzīvot ar kovidu, no lieliem ierobežojumiem būs jāvirzās prom \(tvnet.lv\)](#)

TVNET, Financenet; Sauka, Arnis (2021) [Populisti ar izrādīšanos ir atklājuši savu nevarību \(tvnet.lv\)](#)

TVNET, Financenet; Sauka, Arnis (2021) [Veselais saprāts kā vienīgās zāles pret viltus zinām \(tvnet.lv\)](#)

TVNET, Financenet; Sauka, Arnis (2021) [Uz Eiropas fona izskatāmiem slikti: pēdējos gados pieaug narkotiku lietošana jauniešu vidū \(tvnet.lv\)](#)

TVNET, Financenet; Sauka, Arnis (2021) [Svarīgākais ir nevis tas, cik daudz naudas ir, bet kā to iztērē \(tvnet.lv\)](#)

TVNET, Financenet; Sauka, Arnis (2021) [Paliekam mazāk un novecojam jeb galvenās demogrāfijas tendences Latvijā \(tvnet.lv\)](#)

TVNET, Financenet; Sauka, Arnis (2021) [Telefonzvani, uz kuriem var "iekrist" ikviens \(tvnet.lv\)](#)

TVNET, Financenet; Sauka, Arnis (2021) [Cīņa pret Covid-19: Neviens medikaments neaizstās vakcīnas \(tvnet.lv\)](#)

TVNET, Financenet; Sauka, Arnis (2021) [Latvijas sabiedrība tolerē ēnu ekonomiku \(tvnet.lv\)](#)

TVNET, Financenet; Sauka, Arnis (2021) [Demokrātija nav visatļautība jeb kādēļ jābūt atbildīgiem, lai varētu dzīvot lielākā brīvībā \(tvnet.lv\)](#)

TVNET, Financenet; Sauka, Arnis (2021) [Situācija uz Baltkrievijas robežas: karā jādomā plašāk nekā vien par tankiem un karavīriem \(tvnet.lv\)](#)

TVNET, Financenet; Sauka, Arnis (2021) [Virknē valstu ir sliktāk nekā Latvijā, taču mēs sēžam uz vakcīnu čupas \(tvnet.lv\)](#)

TVNET, Financenet; Sauka, Arnis (2021) [Cenas ir kāpušas, taču gaidīt nekontrolētu cenu pieaugumu nav pamata \(tvnet.lv\)](#)

TVNET, Financenet; Sauka, Arnis (2021) [Nevajadzētu gaidīt, ka pār pašvaldībām nolīs zelta lietus \(tvnet.lv\)](#)

TVNET, Financenet; Sauka, Arnis (2021) [Vilks: Kad atvērs robežas, Latvijai būs ļoti grūti noturēt cilvēkus \(tvnet.lv\)](#)

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Sauka, Arnis (2020) [Arnis Sauka: Kas traucē Latvijai būt veiksmīgākai ārvalstu investīciju piesaistē? - DELFI](#)

3.6. Other involvement in policy debate (speeches, presentations, etc.)

Xavier Landes:

Guest speaker at the *Progresivie Akademija*

- “A Quick Introduction to Happiness”, April 2020
- “What’s the Welfare State”, April 2020

Partnership with the French Institute and French Embassy in Latvia for organising and moderating public events such as discussions, workshops, courses. For instance, a discussion on the future of the European Union with President Vaira Vike-Freiberga and Senator Titus Corlotean (Riga, January 2022), plastic pollution at Bolderaja Cafe (Riga, August 2021), etc.

Arnis Sauka:

August, 2022. Moderated panel in the conference “Money in Latvia from the restoration of independence to the present day”. Conference organized by the Bank of Latvia, LR Saeima and partners.

<https://4majis.lv/lv/news/konference-nauda-latvija-no-neatkaribas-atjaunosanas-lidz-musdienam-97992/>

August, 2022. Moderated discussion on the support to entrepreneurs in the context of energy-crisis. Organized by Altum.

<https://www.delfi.lv/news/national/commercials/diskutes-par-uznemeju-izaicinajumiem-un-palidzibu-energoresursu-un-geopolitikas-krizes-apstaklos.d?id=54654232>

4. Memberships in boards, councils

Xavier Landes: Advisor for the Happiness Research Institute (Copenhagen, Denmark).

Arnis Sauka:

Since 2022: Head of the Council at Vidzeme University of Applied Sciences. www.va.lv

Since 2020: founding member of IfM Research Fellow Network (Bonn, Germany).

<https://www.ifm-bonn.org/en/research/ifm-research-fellow-network/prof-arnis-sauka>

Since 2021. Member of the postdoctoral supervisory board (State Education Development Agency, Republic of Latvia), nominated by the Latvian Chamber of Commerce and Industry

Since 2019. Board member of the Foreign Investors Council in Latvia (FICIL) www.ficil.lv

Since 2019. Corresponding member of the Latvian Academy of Sciences. www.lza.lv

Since 2015. Board member of BASE (business against shadow economy). Inviting some of the leading experts with academic, entrepreneurship promotion and entrepreneurship policy-making expertise in Latvia, this NGO was created to actively involve in fighting the shadow economy- by providing evidence based policy suggestions- and promote competitive entrepreneurship climate in the country.
www.base.org.lv

5. Awards

Arnis Sauka:

Latvian Academy of Sciences Award named after K. Ulmanis: award for the significant contribution in the research of Latvian economy (2022).

Recognition from the Ministry of Education for research on the shadow economy and foreign investment in Latvia (2020).

For any further information, please contact:

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